Providing palliative care to a patient like the one in the following case scenario is a complex task.

You are an hour behind in your afternoon clinic when you are paged to call the nursing home regarding Anna Jones. Anna has moderate Alzheimer’s dementia, coronary artery disease, and congestive heart failure for which she has had five hospital admissions in the past 3 months. Her most recent echocardiogram showed an ejection fraction of 15%. “Dr Smith, Mrs Jones isn’t doing well….she’s moaning that she hurts, she’s dyspneic, and won’t get out of bed. Her lungs are congested. Anna doesn’t want to go to the hospital anymore. What should we do?”

Physicians have a critical role in improving communication between the family and the healthcare team, making the transition from rehabilitative to palliative care. Hospice can be a valuable partner to deliver excellent pain and symptom management in end-of-life care. This article reviews that partnership.

Dying With Pain and Disability
People are living longer but are dying with more disabilities, often in nursing homes. Identification of those who are dying needs to be quicker to allow discussion of goals of care and to meet their individual needs at a higher level. Pain is pervasive and undertreated in general, but institutionalized individuals are even at greater risk of receiving inadequate analgesia. Competing goals of providing good-quality palliative care while meeting federal and state expectations of improving or maintaining function can create dilemmas for those caring for terminally ill patients in nursing homes. Physicians play a critical role in improving communication between the family and the healthcare team during the transition from rehabilitative to palliative care. Hospice can be a valuable partner in the delivery of excellent pain and symptom management in end-of-life care.

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Overview of Palliative Care and Hospice

According to the World Health Organization, palliative care is the active total care of patients who are dealing with a life-threatening illness. Such care affirms life and regards dying as a normal process; it neither hastens nor postpones death. It provides relief from pain and other distressing symptoms and offers a support system to help families cope with the illness of their loved ones. The goal of this care is to achieve the best possible quality of life for patients and their families. Palliative care is consistent with osteopathic principles of providing holistic healthcare, captured succinctly by the American Osteopathic Association’s motto, “D.O.s: Physicians treating people, not just symptoms.”

Dr Cicely Saunders started the modern hospice movement. She was a nurse who became a social worker and then a physician. She taught physicians, nurses, counselors, chaplains, and therapists how to work together to provide comprehensive care at the end of life. In 1967, with her colleagues, she developed St Christopher’s Hospice in the south of London, England.

Hospice is a program that provides palliative care by attending to the emotional and spiritual needs of terminally ill patients through an interdisciplinary team approach. Payment for hospice services in the United States is dependent on the fiscal intermediary; however, most other benefit plans are based on the hospice Medicare benefit (See http://www.cms.hhs.gov).

Determining Hospice Eligibility

For patients to qualify for hospice, attending physicians must certify that if the disease process runs its normal course, life expectancy is less than 6 months. Unfortunately, referrals to hospice have a mean length of stay of 22 days, with 32% dying in 1 week or less. Reynolds et al10 noted that families and staff expected 51% of the deaths occurring in nursing homes, having anticipated death as imminent a week or more before it occurred. One week is not enough time to ensure good palliative care.

Clearly, prognosticating death is difficult for most physicians. Abicht-Swensen and Debner11 identified predictors of short-term mortality in nursing home residents independent of age, gender, and diagnosis. Predictors include:
- Decreased cognitive functioning,
- Decrease in ability to communicate,
- Decrease in physical functioning (ADL),
- Decrease in nutrition (weight loss), and
- Incontinence.

These common factors are clinically useful to help identify those who might be hospice eligible in a more timely manner.

Deaths due to cancer may be easier to predict because of the typically slow steady decline in function. It is more difficult to predict the death of patients with chronic progressive diseases such as congestive heart disease, chronic obstructive pulmonary disease, and other end-stage diseases because of the waxing and waning of acute symptoms. The possibility exists that any acute episode could be fatal. Patients like Anna who have a poor ejection fraction and symptoms at rest while optimally treated with medicine qualify for hospice care.

Challenges to Palliative Care in Nursing Homes

The Federal Nursing Home Reform Act or the Omnibus Budget Reconciliation Act of 1987 (OBRA’87) created a set of national minimum standards of care for people living in certified nursing facilities to emphasize quality of life as well as quality of care.12 Nursing home policies and regulations such as OBRA’87 emphasize rehabilitation and restorative care with the goal of improving or maintaining function. Patients with progressive life-limiting disease often have a functional decline that does not necessarily indicate poor quality of care, though state surveyors hold nursing homes accountable for such decline. Buchanan et al8 indicated that 93% of hospice residents did not believe they were capable of increased functional independence at the time of their admission to the nursing home; staff concurred with this belief. Competing goals of providing good quality palliative care while meeting federal and state expectations of improving or maintaining function can create dilemmas for those caring for terminally ill patients in nursing homes.

Other challenges in providing high-quality long-term care include high staff turnover, staffing shortages, and lack of available hospice teams. Parker-Oliver13 found that the high turnover rate in nursing home staff created coordination and problem-solving dilemmas with the hospice plans of care. Miller et al14 reported that inadequate staff and staff turnover adversely affects the continuity of care and, in turn, the quality of end-of-life care. These effects are more prevalent in nursing homes than in other care settings.

Although the vast majority of nursing homes have access to rehabilitation services, not all have hospice contracts. Parker-Oliver and Bickel15 noted that almost 20% of facilities that they surveyed did not have a hospice contract. At least one nursing home administrator did not contract with hospice for fear that the facility would encounter difficulty at survey time.
Despite the positive impact hospice has on quality of care through improved pain management and lower hospitalization rates, considerable variation in utilization exists between facilities as well as between states. In 2004, the National Consensus Project for Quality Palliative Care developed clinical guidelines based on the collective scientific evidence to promote consistency, comprehensiveness, and quality across many domains of health care. These clinical practice guidelines are briefly summarized in Figure 1.

Nursing homes indicated an overall positive experience with hospice, though rural nursing homes rated hospice as slightly less beneficial than urban nursing homes. According to Miller and Mor, nursing home and hospice collaborated less in states in which larger populations of older adults resided in rural areas. The Medicare Payment Advisory Commission also found that hospice use for rural Medicare beneficiaries was only 75% of the urban rate of use.

Opportunity for Collaboration—Role of Hospice in Long-term Care

Effective interdisciplinary teams require a shared philosophy and goals of care, skilled communication, shared decision making, and institutional support. Merging two separate interdisciplinary teams with differing philosophies and governing institutions is challenging. Despite potential conflicts, interfacing the long-term-care and hospice teams provides opportunity for collaboration. Such collaboration results in better pain management leading to improved quality of life, improved resource utilization, and improved communication with patients and families regarding goals of care.

Better Pain and Symptom Control

Based on numerous studies, it is believed that increased availability of hospice care in nursing homes can lead to improved end-of-life care, including better pain assessment and management, for dying nursing home residents. Without adequate assessment, pain cannot be managed. Miller et al provide evidence that hospice enrollment for dying nursing home patients results in improved pain assessment and management. Patients enrolled for more than 8 days had a higher chance of pain being assessed, and they were five times more likely to receive an opioid during their last 2 days of life. Furthermore, compared with findings of a previous study by Miller et al, a higher proportion of both hospice and nonhospice nursing home residents had more pain assess-

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**Figure 1. Summary of domain structure of National Consensus Project guidelines for palliative care.** (Source: National Consensus Project for Quality Palliative Care. Clinical Practice Guidelines for Quality Palliative Care. Available at: http://www.nationalconsensusproject.org/index.html. Accessed February 11, 2005.)
mements completed, suggesting a benefi-
cial collaborative effort.\textsuperscript{5} Wu et al\textsuperscript{22} con-
firm that hospice positively affects and
improves the assessment of symptoms
on both an individual and facility basis.

In the nursing home setting, how-
ever, barriers such as the prevalence of
dementia, the multiplicity of pain prob-
lems, and greater sensitivity to drug
adverse events pose greater difficulty in
assessing and managing pain.\textsuperscript{7} Teno et al\textsuperscript{4}
note that in the general nursing home
population, 56% of residents are either
moderately or severely cognitively
impaired. Nursing staff’s astuteness and
reliance on changes in patterns of resi-
dents’ behavior enable detection of pain
or other changes in residents’ condition.\textsuperscript{14}
Mitchell et al\textsuperscript{23} found patients with
advanced dementia who were admitted
to nursing homes had greater functional
disability, more behavior problems, and
more often had total parenteral nutrition
at the end of life than patients who were
cared for at home. Healthcare providers
did not recognize that patients were
dying and infrequent referrals were
made to hospice. Dying patients were
frequently hospitalized, underwent bur-
densome treatments, and had distressing
symptoms that were potentially treat-
able when death was imminent.\textsuperscript{23}

Baer and Hanson\textsuperscript{20} reviewed family
perceptions of hospice. Respondents
rated quality of care for pain and other
physical symptoms as good or excellent
for 64% of patients before hospice ser-
ices; after initiation of hospice, this rating
increased to 93% of patients. For emo-
tional and spiritual needs, the quality of
care was excellent or good for 64% of
patients before and 90% of patients after
hospice was initiated. Families did not
perceive nursing home and hospice staff
duplicate. The median estimated
added daily monetary value of nursing
home hospice was $75, with 45% of
family respondents estimating this value
at $100 or more per day.\textsuperscript{20}

**Improved Resource Utilization**
Patients are often hospitalized by default
if a care plan does not incorporate good
end-of-life care. Miller et al\textsuperscript{24} found that
hospice care delivered in nursing homes
is associated with a 20% lower rate of
hospitalization compared with nonhos-
pice care in the last 30 days of life. When
avoiding hospitalization is consistent
with the patient’s and family’s wishes,
this care positively influences quality of
day as well as saving healthcare expend-
itures. In the review of Baer and
Hanson,\textsuperscript{20} surviving family members
believed that hospice improves the pali-
ation of symptoms and enhances quality of care for those who are dying.
Fifty-three percent of family respondents
believed that hospice services permitted
their loved ones to avoid hospitalization
in a study by Baer and Hanson.\textsuperscript{20}

Pyenson et al\textsuperscript{25} confirmed that Medi-
care costs were lower for patients
enrolled in hospice care and that hospice
patients lived longer than their nonhos-
pice cohort. For example, caring for a
Medicare patient with congestive heart
failure costs approximately $9000 less
with hospice care; median time until
death was lengthened from 6.5 days to
136 days with hospice care.\textsuperscript{25} Further
research is needed to explore this finding
as this study was designed to look at
cost, not length of life.

**Suggestions for Improving
End-of-Life Care**
Communication between physicians,
nursing home staff, patients, and family
members is crucial to providing good
palliative care. Surviving family mem-
bers noted that educational gaps in staff
training and communication problems
led to their perception of less-than-ideal
care for their loved ones at the end of
life.\textsuperscript{16} Discussions regarding goals of care
need to be initiated early so that potential
crises and undesired modes of therapy
can be avoided.

Education on pain management
and regulatory guidelines that govern
healthcare is essential. Physicians can
become involved to help shape future
healthcare policy. Taking on the role of
patient advocate helps ensure open com-
mmunication with patients and families,
nursing home staff, as well as referring
physicians. Communication with the
receiving physician across different
healthcare settings is crucial to foster a
smooth transition to ensure that a
patient’s goals of care are followed. \textsuperscript{16}

**Comment**
As our population of geriatric patients
continues to rapidly expand, it is time to
critically assess and remove the barri-
cades to providing good palliative care to
patients (like Mrs Jones) who are dying.\textsuperscript{6}
According to Bernabei et al,\textsuperscript{6} failing to
prevent or effectively treat pain is indica-
tive of poor-quality medical care.

An accurate prognosis is essential
to good palliative care in the long-term
care setting.\textsuperscript{16} Depending on that prog-
nosis, nursing home patients require one of the following: □ rehabilitation to restore function, □ treatment to maintain function, or □ palliative care to manage the process of dying.16

Just as therapists are available in nursing homes to provide rehabilitation, hospice is available for palliation.15 Baer and Hanson10 summarized that initiation of hospice in a “relatively resource-poor” nursing home helps to meet the needs of its dying residents without incurring the additional expense of hospitalizations and other costly interventions. Primary care physicians must recognize the dying process in their frail nursing home patients and ensure that they receive the specialized care needed to assure good pain and symptom management. Hospice can provide such care. Osteopathic physicians are well trained in the holistic approach to medicine. The optimal place to apply this training and approach is in dealing with dying patients and their families.

References


